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The Resilient Sector Revisited



Synopsis

Nonprofit America is one of the least understood segments of national life, yet also one of the most crucial. Author Lester Salamon, who pioneered the empirical study of the nonprofit sector in the United States, provides a wealth of new data to paint a compelling picture of a set of institutions being buffeted by a withering set of challenges, yet still finding ways to survive and prosper. These challenges, however, are posing enormous risks to the historic character and role of nonprofits. Operating in an increasingly competitive environment in which traditional sources of government and philanthropic support are difficult to maintain, nonprofits have turned decisively to the market. In the process, however, they may be losing their *raison d'être*, sacrificing their most crucial missions, and risking loss of public understanding and support. To remedy this situation, Salamon recommends a *renewal strategy* for the nation's nonprofit sector that begins with a wider articulation and application of the sector's *value proposition*—the attributes that continue to make it deserving of the special privileges and benefits it enjoys. Salamon's pithy and accessible book is perfect for nonprofit boards, leaders of charitable foundations, government officials, and students of the nonprofit sector and of public policy, as well as anyone looking for guidance on how we go about dealing with public problems in America's increasingly collaborative system of governance.

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Customer Reviews

Lester M. Salamon is a professor at the Johns Hopkins University, where he is director of the Center for Civil Society Studies in the School of Public Health, was founding director of the Institute for Policy Studies, and serves as senior research professor at the SAIS "Bologna Center. In addition, he is scientific director of the International Laboratory on Nonprofit Sector Studies at Moscow's Higher School of Economics. Acknowledged as one of the premier experts on the nonprofit sector in the United States and around the world, he has written a number of books, including *Partners in Public Service* (Johns Hopkins University Press), *Rethinking Corporate Social Engagement* (Kumarian), and *Tools of Government* (Oxford).

Excellent book which I will most likely use for my non-profit seminar class that I am teaching next semester.SR

Great introduction to nonprofit organizations.

Unless you are closely involved with the non-profit sector you may not actually realise just how widespread and involved in everyday life they can be. This book provides a fascinating look inside America's non-profit organisations, yet you need not be American to enjoy this book and foreign non-profits may also learn a fair bit too. It is a bit of a dry, technical read at times that may be more suited towards the professional or academic reader, yet there is quite a lot that could satisfy the curious, generalist too. In this book, the author contends that non-profits are being battered and buffeted by many challenges, yet overall they survive and prosper. Can there be a bit of a catch-22 moment or a vicious circle developing for many of the non-profits, since their traditional sources of support can face pressures. They reach out to the "commercial markets" for help and then risk losing their whole reason for being; which leads to a reduction in public understanding and support that in turn can see reduced support coming from that quarter. The author proposes a so-called renewal strategy that seeks to overhaul the non-profit sector, to polish it a little and showcase its value and underline how essential it may be for continued support and public confidence. How many people really know that a lot of America's top hospitals, higher education institutions and day-care centres are private non-profits? You probably get a bill from them and it is no charity as you pay commercial rates for that service. Yet non-profits are permitted to make a profit; it is just the distribution to shareholders and directors that is frowned upon. More people will realise, perhaps with a little thought, that symphony orchestras, civil rights organisations and lobbying groups such as environmental organisations are non-profits (or charities). It is clearly

big business, lucrative business for many. Reading through this book was quite an eye-opener. Even if you are not specifically involved with non-profits, a lot of the advice offered up could equally be applied to commercial organisations or local interest associations; it is, after all, a way of thinking and presentation. This book was one of those nice unexpected finds; if it was not due to review purposes, perhaps this book would never have fell into the reviewer's reading pile, yet it proved to be an interesting, worthwhile read on a topic we all have contact with. For those who are professionally involved with non-profits, it could be considered essential reading.

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